



# RFU GDPR TOOLKIT

CLUBS, REFEREE SOCIETIES & CONSTITUENT BODIES





### What this toolkit does

The RFU has put together this toolkit to help clubs, referee societies and CBs in the following ways:

- to understand what the new data protection laws require
- to provide practical steps to achieve compliance
- to signpost to further resources to help achieve compliance.

This toolkit is divided into five sections:



**1. Practical steps** – a summary of the practical steps you can take now.



**2. Data governance** – this sets out the requirements around how clubs, referee societies and CBs can allocate clear roles and responsibilities to help achieve compliance.



**3. Collecting and using data** – a number of requirements primarily relate to transparency and having individuals' consent when this is required. An important point to note is that you will not always need consent when processing an individual's data.



**4. Data security** – GDPR sets out obligations on keeping data secure. There are a number of practical steps that a club, referee society or CB can take in order to better protect individuals' data.



**5. Other rights for individuals** – GDPR provides rights for individuals around how their data can be used, or not used. Some of these reflect the existing law, but some are new.

This toolkit also provides practical examples of policies and procedures that a club, referee society or CB will need to have in place. The ICO has a large amount of guidance available on its website, which can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/>. This toolkit signposts to specific pieces of guidance where appropriate.

For any general queries relating to data protection, please contact the RFU Legal Helpline on 0330 303 1877.

Data protection can be a complex area, and this toolkit is not intended to give every answer to every scenario or question, and clubs/referee societies/CBs should review guidance on the ICO website. It is, however, a starting point for clubs/referee societies/CBs. It does not seek to give legal advice. The RFU is not able to give specific legal advice to clubs, referee societies or other bodies.

### What you need to know

Rugby clubs, referee societies and Constituent Bodies use individuals' data in almost everything they do. This includes obtaining and using data about players, referees, administrators, other volunteers, employees and website users.

### What is personal data?

Put simply, personal data is any information which relates to a living person. Most obviously, this can be an individual's name, but it could be their address, email address, medical history or sporting history. It can be held in a large number of places, such as GMS, club spreadsheets, committee minutes, disciplinary judgments, member application forms and many more. Personal data may be held at club/referee society/CB premises, or on individuals' own equipment at their homes.

### What are the new laws?

From 25 May 2018, all organisations in the UK will be subject to the General Data Protection Regulation (GDPR). This will be brought in by An act of Parliament in the UK. GDPR builds on existing data protection law to give individuals more rights in relation to their data, and places an increased onus on all organisations, whether commercial companies or not-for-profit organisations such as rugby clubs, to secure individuals' data and use it only as necessary.

In simple terms, GDPR will help protect our players, members and clubs. GDPR will ensure that data is kept more secure, and that organisations only hold the data that they need to. It will also increase transparency as to how data is used.

Organisations holding personal data will need to give more information to people about what they do with those people's data, why, and for how long. They must also keep the information secure. One safe way to store and use data is through the RFU's Game Management System (GMS). If you store data in other ways, you will need to think carefully about how this data is secured.

In the UK, the data protection regime is monitored and enforced by the Information Commissioner's Office (ICO)



## PRACTICAL STEPS TO TAKE NOW

We recommend that you read the whole of this toolkit, but this section summarises some practical steps you can take now to help with compliance. The ICO has produced a general document on steps an organisation can take, which can be found here: <https://ico.org.uk/media/1624219/preparing-for-the-gdpr-12-steps.pdf>. This section is designed to complement this with some practical steps appropriate for rugby clubs/referee societies/CBs.

1. Allocate a suitable person (or people) to deal with personal data within the club/referee society/CB. One of the roles which a club/referee society/CB can already nominate in GMS is a "Data Officer." Currently around 80% of voting members have an individual nominated, so if you have nominated an individual, consider whether this is the right person. Ensure that they read this toolkit and any other guidance. Consider sending a message to your membership to see if anyone has had to consider GDPR as part of their working life.
2. If you have not done so already, put data protection on the agenda for an upcoming committee meeting, and ensure that the right people attend.
3. Consider what personal data you hold within the club/referee society/CB, and how this data is used (which might be for general administrative, disciplinary or marketing purposes). Cross-check against the reasons why you obtained this data – do you need the data for these purposes? Are these the purposes which you told people about when you collected the data, or are you using the data for additional purposes? A template spreadsheet for

recording this is set out in Appendix 4. Using this is not mandatory, but you may find it is useful.

4. Review the template privacy notice and any existing policies you have – what (if anything) do you need to add to these?
  - Does the privacy notice cover all activities undertaken by the club/referee society/CB? If not, you will need to add the additional activities.
  - Will the processes for dealing with data breaches match relevant responsibilities within the club/referee society/CB?
5. Review who in your organisation has access to records containing personal data and determine whether it is necessary for everyone who currently has access to retain it. Consider password protecting and/or encrypting documents which contain personal data. Note that the RFU will be putting in place a process for the nominated "Data Officer" in GMS for each club/referee society/CB to decide what access users in clubs have to GMS. Once this is operational, this will provide a simple solution for much of a club's data.
6. Make relevant volunteers and staff aware of GDPR and their responsibilities through providing this toolkit or any additional materials, such as guidance from the ICO website.
7. Ensure that contracts that require personal data to be transferred to another organisation – which happens where you use a cloud-based software system, for example – are GDPR-compliant.

### How can GMS help you?

The RFU recommends that GMS is used as a means of helping with GDPR compliance. It is designed to be a secure system.

The RFU requires some personal data to be put onto GMS, such as first team adult registrations. Other data (such as names of second XV mens players or general membership data) is not mandatory, but we recommend that if a club/referee society/CB collects this data, a safe way to store that is through GMS.

Using GMS will also assist with the obligation to keep data accurate and up to date. Having records kept in fewer places will mean that this process is more straightforward.

The template privacy notice attached to this toolkit is written on the assumption that data will be stored in GMS. You will need to consider adding details about data you store elsewhere to the privacy notice.

In particular, the RFU is undertaking a review of how permissions to access GMS are allocated, with a view that the nominated "Data Officer" can decide who has what permissions (e.g. read only, read and write, or no access). Once this is up and running, it will mean having the right data security, and demonstrating that the right data security is in place, is much easier.

The current player registration form and process is being reviewed. In particular, it is likely that all the data currently asked for is not necessary and, therefore, the forms and process can be slimmed down.



# DATA GOVERNANCE

## 2.1 Roles and responsibilities

### What to do

You should designate someone to take responsibility for data protection compliance and assess where this role will sit within your club/referee society/CB's structure and governance arrangements. You may consider allocating them as the "Data Officer" role in GMS.

### How to do it

It is important that someone takes proper responsibility for privacy and data within the club, referee society or CB and, ideally, they would have some relevant experience. Consider sending a message to your membership to see if anyone has had to consider GDPR as part of their working life. We recommend that this person is a member of the main committee so that they will have visibility of how data is used throughout the organisation.

Some organisations are legally required to designate a formal Data Protection Officer and for this person's contact details to be provided to the ICO. Others may choose to, and some law firms, or consultancies, can provide an outsourced service. Note that this is not the same as a "Data Officer" on GMS – just because you nominate a "Data Officer" in GMS this does not automatically mean they are a Data Protection Officer for the purposes of the ICO.

Whether or not you formally register a Data Protection Officer with the ICO, what is important is that there is at least one person in the club tasked with understanding what data is used and why.

### Where to find more information

The ICO has produced guidance on Data Protection Officers, which can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/accountability-and-governance/data-protection-officers/>

## 2.2 Demonstrating compliance

### Demonstrating compliance

One of the key areas of the new law is that an organisation will have to demonstrate that it is compliant. Consequently, there is a larger emphasis on record keeping.

### What to do

You will need to keep records of:

- the name and contact details of the data controller (i.e. the club, referee society or CB – in some cases you will be a joint controller with the RFU)
- the purposes of why you process data;
- how long you process data
- a description of the categories of individuals whose data you hold
- a description of how data is shared with, or obtained from, third parties and any international data sharing that goes outside the EEA.

### How to do it

Some of this information can be included in a privacy notice, which can be hosted on your website. A draft privacy notice is contained in Appendix 1. This is designed to cover the sorts of activities that a club, referee society or CB would usually undertake. If you use individuals' data for other purposes, then you will need to expand this as necessary.

You will also need a record of processing, at least for the sensitive and regular data processing that you carry out. This is in effect an internal register that sets out how your organisation uses data. Guidance and templates for this record of processing can be found on the ICO website.

If you rely on certain legal grounds for processing sensitive data, like processing sensitive data for employment law purposes, you will also need a policy document setting out how you approach data protection principles, particularly retention and deletion.

You should also consider if any particular teams or people in your organisation need guidance on how to handle data, or requests for individuals.

You will need to produce this documentation if the ICO requests it.

### Where to find more information

For guidance on the documentation required, and in particular if you have 250 employees or more, see here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/accountability-and-governance/documentation/>.

For legal advice, you can contact the RFU Legal Helpline.

## 2.3 Awareness and training

### What to do

It is good practice for all those people who collect or use personal data to receive training on this.

### How to do it

We suggest that this toolkit is sent to all members of the committee of the club, referee society or CB, and any administrator or registrar.

### Where to find more information

The ICO has a range of materials available, which can be found here: <https://ico.org.uk/for-organisations/resources-and-support/>



# COLLECTING & USING DATA



There are a number of requirements around how to collect and process data.

## 3.1 Fair, lawful and transparent use

A fundamental principle of the law is that an organisation must only use data fairly, lawfully and transparently. It must be clear to an individual how it uses his or her data, and why. This is usually set out in a privacy notice, which can be hosted on a website.

### What to do

Any organisation must be clear on why it is collecting and using data and then only use it for those purposes. There are a number of lawful ways in which an organisation can use an individual's data. Sometimes an individual must give consent for his or her data to be used, but in many cases consent is not actually necessary.

### How to do it

You will need to ensure that the reasons for handling individuals' data fall within one of the lawful grounds for processing set out in the GDPR and the new law which will enact it. The principal grounds are set out below. Note that this means that you will often have an alternative to seeking the individual's consent for their data to be used.

### Legitimate interest

An organisation will be able to use an individual's data without consent if they can show it is in their – or a third party's – legitimate interests, and this is not outweighed by the rights and interests of the individual.

The basic running of a club, referee society or CB, or even a Divisional Organising Committee, will rarely need consent. The following processes will not require an individual's consent (but you will need to explain to individuals that you are carrying out this processing. This should be done through a privacy notice – see below):

- inputting first team players onto GMS. The RFU will set this out in its own comprehensive privacy policy
- recording who officiates at matches
- maintaining lists of players, members, referees, parents of children at a club etc.
- providing an individual's details to the RFU or a CB for regulatory or disciplinary purposes.

### Legal obligation

An organisation may process an individual's data if there is a legal obligation to do so. For example, where you are required to maintain accounting records, or provide information to HMRC, this will be subject to a legal obligation.

### Performance of a contract

In addition, an organisation may use an individual's data where it is necessary for the purposes of performing a contract. An example of this would be using someone's contact and payment details for booking an O2 Touch session, or booking a clubhouse.

### Consent

There are some circumstances when you will need consent. Email marketing is a good example of this – you need consent to sign an individual up to receive marketing or promotional material by email, either from the club/referee society/CB, or from its sponsors or partners, unless you can rely on the soft opt-in. This must be “clear, affirmative consent” – it must be opt in, separate from other documents and cannot be bundled with a service or other unrelated offer (for example, you cannot make entry into a competition conditional on giving consent to marketing). Where you need an individual's consent, it is important that you record that this has been given. Please see Section Four, Data Security.

It may be that your general club/referee society/CB newsletters sent out digitally would contain some sponsor advertisements or links to websites. When a document ceases to be a legitimate update, and starts to be marketing, is a question of degree, but a useful rule of thumb is that if adverts are incidental to the newsletter, it is not a marketing communication.

Note that only those 13 years old or over can give consent for online services, like marketing – for those under 13, you will need parental consent.

More detail on direct marketing rules can be found on the ICO website:

<https://ico.org.uk/media/for-organisations/documents/1555/direct-marketing-guidance.pdf>

You may also need consent if you collect sensitive data from players or other individuals, such as health data, religion, ethnicity, sexual life or orientation, trade union membership or criminal records data.



### Privacy Notices

How you use an individual's data should be set out in a privacy notice. Appendix 1 contains a draft privacy notice which is designed to cover most usual activity a club, referee society or CB undertakes. If you undertake other activities, you may need to add to this, or provide a separate notice.

This privacy notice must be available to anyone whose data you use. The most obvious place for this to be made available would be on the website of the club, referee society or CB. If you do not have a website, you can consider how else this may be distributed to members and third parties, such as by email once per season.

### Cookie Policies

If your club, referee society or CB has a website, they will also need a policy setting out how that website uses cookies. These tend to be in standard form and will often be provided by the company that has produced your website.

### Where to find more information

The ICO has provided a guide to privacy notices, which can be found here: <https://ico.org.uk/for-organisations/guide-to-data-protection/privacy-notices-transparency-and-control/privacy-notices-under-the-eu-general-data-protection-regulation/>

### 3.2 Accurate Data

#### What to do

Another principle is that data must be accurate and kept up to date. The law requires that "every reasonable step" is taken to ensure that inaccurate data is erased or corrected.

#### How to do it

You should review the data you hold on a regular basis. This includes data held on GMS as well as any other records.

#### Where to find more information

More detail on this principle can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/principles/>

### 3.3 Purpose Limitation

#### What to do

As set out above, individuals' data can only be collected and used for specified and legitimate purposes. It must not be used further in a way that is incompatible with these purposes.

#### How to do it

Ensure that you have a process in place that does not allow individuals' data to be used beyond what you have told individuals you will use their data for. For example, if you collect individuals' data for general administrative purposes, you cannot automatically add them to a database of people who receive commercial mailings from sponsors.

You could, however, use the data for reasons which are compatible with your original purposes for processing. For example, if you have obtained data in order to administer and manage the team, it would be compatible to process the data for maintaining a record of a club's results, even if this is not specifically described in a notice.

#### Where to find more information

The ICO has further details on this on its website, which can be found here: <https://ico.org.uk/for-organisations/guide-to-data-protection/principle-2-purposes/>

### 3.4 Privacy by Design and Data Minimisation

#### What to do

Related to transparency, another principle of the law is that organisations must only hold and use the data that they actually need to use.

Even where there is a legitimate interest, or consent, for collecting and using data, you should ensure that you only collect the data that you actually need.

#### How to do it

When collecting data, consider why you are doing so, and what you need. Every piece of data you collect should be necessary for a purpose you have set out in your privacy notice. For example, only collect bank details if you actually need to use them. In particular, be careful only to collect sensitive data (such as ethnicity, health information, religion or sexuality) if this is absolutely necessary for a particular purpose. Always consider if you could use information at an anonymous level instead. It may be that you do need to collect health and medical information, for example from players. As set out above, this will need consent.

#### Where to find more information

For more information, please visit the ICO website.

### 3.5 Data Protection Impact Assessments

#### What to do

Where the club is using individuals' data, there are some occasions when it must conduct a Data Protection Impact Assessment (DPIA). Most clubs are unlikely to need to carry out DPIAs as a matter of course, because they are required where new technologies are used and there is a high risk to the rights of individuals. DPIAs may be required, however, if a club has or installs CCTV on a large scale.

#### How to do it and where to find more information

Further details on when a DPIA must be carried out can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/accountability-and-governance/data-protection-impact-assessments/>

Further guidance on how to carry out a DPIA can be found here: <https://ico.org.uk/media/for-organisations/documents/1595/pia-code-of-practice.pdf>

The ICO has also produced a code of practice for CCTV, which can be found here: <https://ico.org.uk/media/for-organisations/documents/1542/cctv-code-of-practice.pdf>

### 3.6 Retention periods

#### What to do

You will need to state the maximum time period for which you will retain individuals' data. It may be that you need to retain data for a long time. You may keep some data indefinitely for historical and record purposes, such as match results and team lists. For other information, it will be appropriate only to keep data for a shorter period of time. For example, you will not need to keep bank details of former employees.

#### How to do it

It would be sensible to include retention periods within the privacy notice, but you must ensure that you actually follow the policy and delete data when you say you will.

It is acceptable to retain members' details, for example, while they are members - it is not necessary to remove them and add the details afresh each year. Nevertheless, it is important to make regular checks, perhaps at the start of each season, to check whether it is still necessary to keep each individual's data. Having all of this data in one place, such as GMS, will make this process easier.

#### Where to find more information

The ICO has produced guidance, which can be found here: <https://ico.org.uk/for-organisations/guide-to-data-protection/principle-5-retention/>

# DATA SECURITY



## 4.1 Security controls

### What to do

It will be vital for your club, referee society or CB to implement appropriate security controls for all data. Some of these controls can be technological ones, but many other controls are very practical.

### How to do it

A secure way to store data will be in GMS, where significant technological security measures are in place.

For other ways in which you store data, there are a variety of steps that you can take:

- if data is secured on a computer, ensure that anti-virus software is kept up to date
- any computer on which data is stored has appropriate password protection and is kept secure
- any hard copy documents containing individuals' data are kept secure
- if there are any databases or spreadsheets containing large amounts of personal data, consider whether these should be password protected.

Also be aware of how data is transferred:

- if you send out spreadsheets or lists of individuals' data, consider whether you need to send these all out by email, and to each recipient
- where emails are sent out to large distribution lists and there is no need for others to reply to all, ensure recipients are bcc'd rather than cc'd to avoid disclosing others' contact details.

### Where to find more information

A basic guide to technology security is here: [https://ico.org.uk/media/for-organisations/documents/1575/it\\_security\\_practical\\_guide.pdf](https://ico.org.uk/media/for-organisations/documents/1575/it_security_practical_guide.pdf). It is aimed primarily at small businesses, but it is a useful starting point for all organisations.

## 4.2 Reporting data breaches

A data breach is, put simply, a security incident that has affected the confidentiality, integrity or availability of personal data. There will be a personal data breach whenever any personal data is lost, destroyed, corrupted or disclosed; if someone accesses the data or passes it on without proper authorisation; or if the data is made unavailable and this unavailability has a significant negative effect on individuals.

There may be a number of ways this can happen, such as a lost laptop, a file sent to the wrong recipient or a hack. It need not be technological, a lost hard copy file will also be a data breach.

### What to do

You will need to have in place a procedure to manage a data breach. This will need to include a decision whether to inform those individuals whose data may have been disclosed, or to inform the ICO.

The key thing to consider is that you should act quickly.

### How to do it

The procedure need not be complex. In fact, the simpler it is, the better. A suggested procedure is contained in Appendix 2. Note that this is only a suggested starting point and not a formal process approved by the ICO – you should work out a process which is appropriate for your club/referee society/CB. Depending on the size and complexity of the club/referee society/CB, there may be additional elements or steps you will need to consider, including which people to notify.

### Where to find more information

The ICO has detailed guidance on what constitutes a data breach and what to do. This can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/personal-data-breaches/>



#### 4.3 Using third party providers

Many organisations will use third parties to process data for them. This could be another company hosting a website (such as Pitchero), or for larger and more complex clubs other actions such as mailing houses for larger scale mailouts, or other technological providers.

##### What to do

There will be limited occasions where you may be a joint controller of data with another organisation. You may share data with a third party who uses it for different purposes, such as the RFU for GMS data, or Pitchero for a website.

Where a third party is using data on your behalf and under your instructions, it is more likely that the third party will be a “data processor”. You will need to have a contract with that third party, and it will need to ensure that the third party will process data in accordance with the GDPR, including having appropriate technical and organisational measures to protect against unauthorised or unlawful processing of personal data. The ICO intends to produce some model clauses that any organisation can use. These have not yet been published, and when they are, they will be available on the Information Commissioner’s Office website.

##### How to do it

Where you engage data processors, you can ensure that these clauses, or similar clauses are contained in any contract.

##### Where to find more information

For legal advice on this, you can contact the RFU Legal Helpline on 0330 303 1877.

#### 4.4 International data transfers

It may be that a third party processing data on your behalf transfers data outside the European Economic Area (EEA). For example, data may be stored in a cloud based overseas. This is important, as many jurisdictions outside the EEA have less stringent protections for individuals’ data.

##### What to do

Where you engage a third party data processor, find out whether they will hold individuals’ data outside the EEA.

##### How to do it

If the third party will hold individuals’ data outside the EEA, then check that they can provide adequate protection for that data by signing up to EU Commission approved model contract clauses, demonstrating that they have authorised Processor Binding Corporate Rules, operate in a white-listed country, or can rely on a Privacy Shield certification if they are based in the United States.

##### Where to find more information

For legal advice on this, you can contact the RFU’s Legal Helpline on 0330 303 1877.

## OTHER RIGHTS OF INDIVIDUALS



The law contains a series of other rights for individuals regarding the use of their data.

### 5.1 Right of access

An individual may request a copy of all data held by you. This is not a new right, but from 25 May 2018 organisations are no longer able to charge a fee for this, and the information must be provided within 30 days. More information also needs to be provided about how that data has been used and shared.

#### What to do

This can be an onerous task, but it is an important one. You will need to have a process for providing this.

#### How to do it

Ensure that there is an individual responsible for managing this process. A suggested process is contained in Appendix 3. You will need to find all data held by the organisation on that individual. If all individuals' data is held in one place (for example GMS), this will be easier. You may need to go through emails, databases and other places where individuals' data is stored. If an individual requests data held in GMS from the club or referee society, then it is the responsibility of the club or referee society to supply this – requests should not be forwarded on to the RFU.

If an individual requests his or her data, we recommend engaging with him or her fully. Often an individual will only want a specific set or piece of information. It may be helpful to find out if this is the case so that only that piece of information need be provided.

#### Where to find more information

This is a complex area, as there are exemptions to a requirement to provide information, and it may not be possible to provide an individuals' data when it is intertwined with the data of another individual and it is not reasonable to disclose this data. There is extensive guidance on the ICO website, here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/individual-rights/right-of-access/>

You can also contact the RFU Legal Helpline for further guidance.

### 5.2 Other rights

There are a number of other rights afforded to individuals. These include a right to rectification if data is incorrect, a right to erasure of data (the so-called "right to be forgotten"), a right to have data restricted (so it is not actively used), and a right to object to how data is used. There are also rights in relation to automated decision making and rights of "portability" in some circumstances. Not all of these will be relevant.

You should also be aware that some rights do not apply in a sporting context. For example, an individual cannot use the "right to be forgotten" to remove all of their data from GMS if they are playing or coaching (as from a governance perspective it is important that this data is kept correctly), or if they are in a disciplinary process (including anti-doping or safeguarding).

Further information can be found here: <https://ico.org.uk/for-organisations/guide-to-the-general-data-protection-regulation-gdpr/individual-rights/>